

BUSINESS PLAN OUTLINE

I. Executive Summary

The purpose of the executive summary is to convince the funding source to read the whole Plan. It should be a two-page overview, which highlights strengths and objectives of the Plan (i.e., return on investment, sales, profit, market share, jobs created, community benefits, etc.). Include a brief description of the business and its industry, as well as an explanation of the market opportunity.

II. Company Background

Name, nature of business, history, affiliates, stage of development, unique features of products or services, any proprietary position (patents experience).

III. Product or Service Description

Definition of product or service to be sold.

- Product viability
- Technology

IV. Market Analysis and Marketing Strategy

Provide an in-depth analysis of the market for the product and services to be sold. Include the following:

A. Market Profile

1. Competition and industry information
2. Trade/Service Area (include map)
3. Customer profile (describe the actual and potential purchasers of the product or service by market segment)
4. Market Size (estimate the size of the total current market for the product or service)
5. Quantify the size of each market segment in relevant terms (dollars spent, units used, number of people, percent of income, etc.)

B. Market Plan

Provide a detailed description of how the business will obtain its estimated market share and achieve its sales objectives. Discuss your overall marketing strategies and plans for:

1. Pricing
2. Promotion
3. Distribution channels
4. Marketing review, monitoring or evaluation

V. Management

- A. A listing of key managers, directors and principal owners, including detailed resumes
- B. Organizational structure
- C. Compensation and employee ownership
- D. Plans for future staff

VI. Operations Plan

- A. Space and equipment requirement
- B. Working capital requirement
- C. Labor Force
- D. Geographic location advantages
- E. Manufacturing aspects, sources of supplies, etc.

VII. Financial Statements and Projections

- A. Three years' historical financial statements (existing business; if start-up, provide capital investment balance sheet).
- B. Interim statement dated within 60 days (existing business)
- C. Aging of accounts payable and receivables as of date of interim statement
- D. Personal Financial Statements of all persons owning 20% or more of the stock in the company
- E. Three-year pro forma projections, with income statements, cash flow statements, and balance sheets; first year by month, second and third years by quarter.
- F. Break-even analysis
- G. Schedule of all debts, liabilities and leases
- H. Notes to financial projections (identify the assumptions underlying the financial projections)
- I. Best and worst case outcomes
- J. Analysis of financial projections

VIII. Funding

- A. Amount of money sought
- B. Use of proceeds
- C. Funding history, funding references
- D. Pricing and deal structure (including terms and payback)
- E. Capitalization-existing and pro forma

IX. Research Development Engineering & Designs

- A. Proprietary rights
- B. Timing
- C. Cost
- D. Strategy

X. Summary of Risks Involved

Summarize the critical risks and assumptions associated with each section of the business plan. Discuss contingency plans that have been developed for potential problems and delays. Including:

- A. The industry, the company, and its personnel
- B. Timing
- C. Product and market acceptance
- D. Liabilities and contingencies

XI. Professionals and Advisors

- A. Legal Counsel
- B. Accountant
- C. Others

XII. Project Implementation Schedule

Provide an overall schedule of the specific activities necessary to start the business or implement the project and achieve its projected level of profitability.

Three Year Projection

	Year One	Year Two	Year Three
Sales	_____	_____	_____
COGS	_____	_____	_____
Gross Profit	_____	_____	_____
Expenses:			
Owner Withdrawals	_____	_____	_____
Employee Wages	_____	_____	_____
Accounting & Legal Fees	_____	_____	_____
Advertising	_____	_____	_____
Rent	_____	_____	_____
Supplies	_____	_____	_____
Electricity	_____	_____	_____
Telephone	_____	_____	_____
Interest	_____	_____	_____
Repairs	_____	_____	_____
Insurance	_____	_____	_____
Bad Debts	_____	_____	_____
Miscellaneous	_____	_____	_____
Total Expenses	_____	_____	_____
Net Profit	_____	_____	_____